

# Supporting Employees Dealing with Chronic Diseases: Emerging Issues Among Workers with Arthritis

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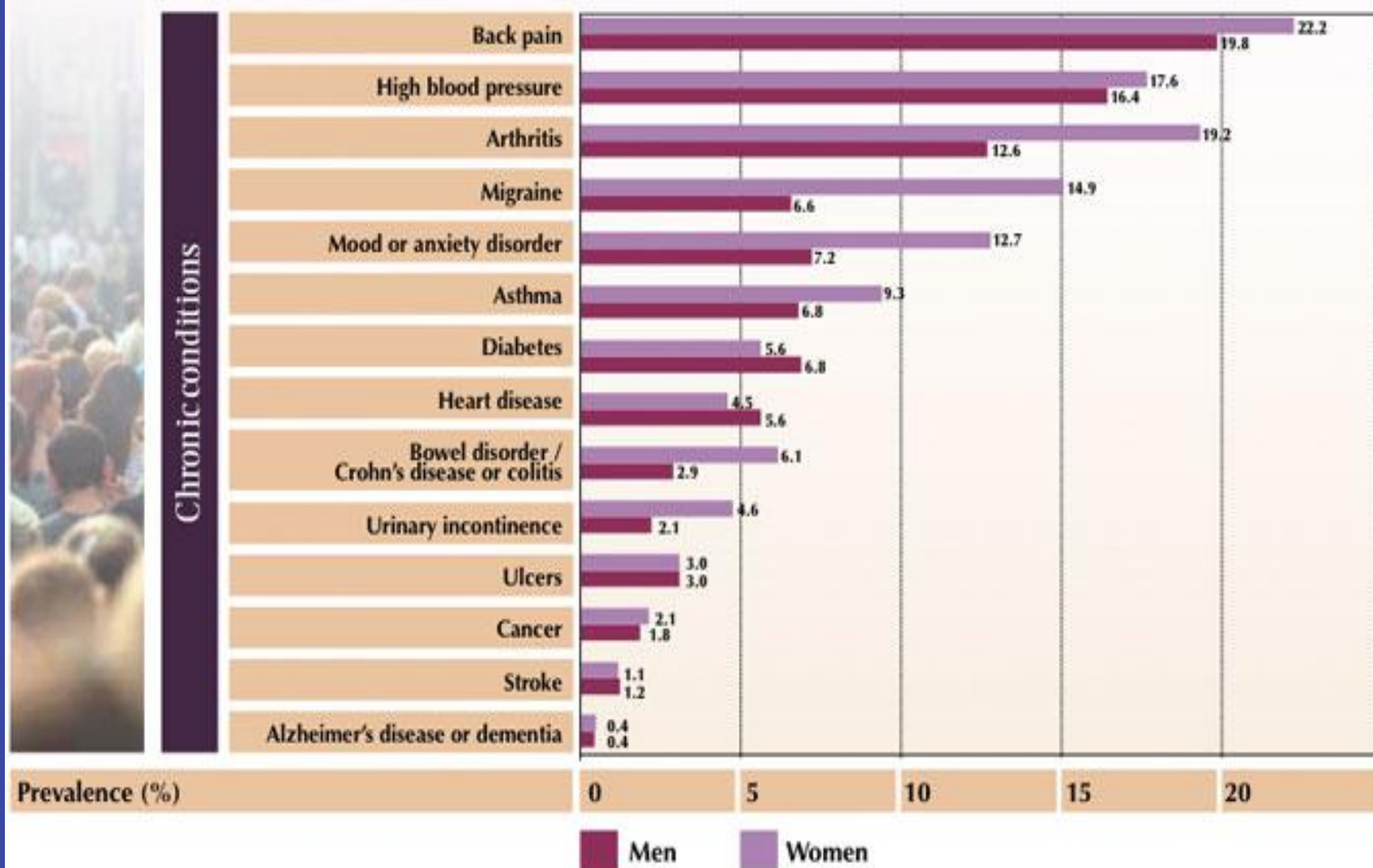
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Work→Health

Health→Work

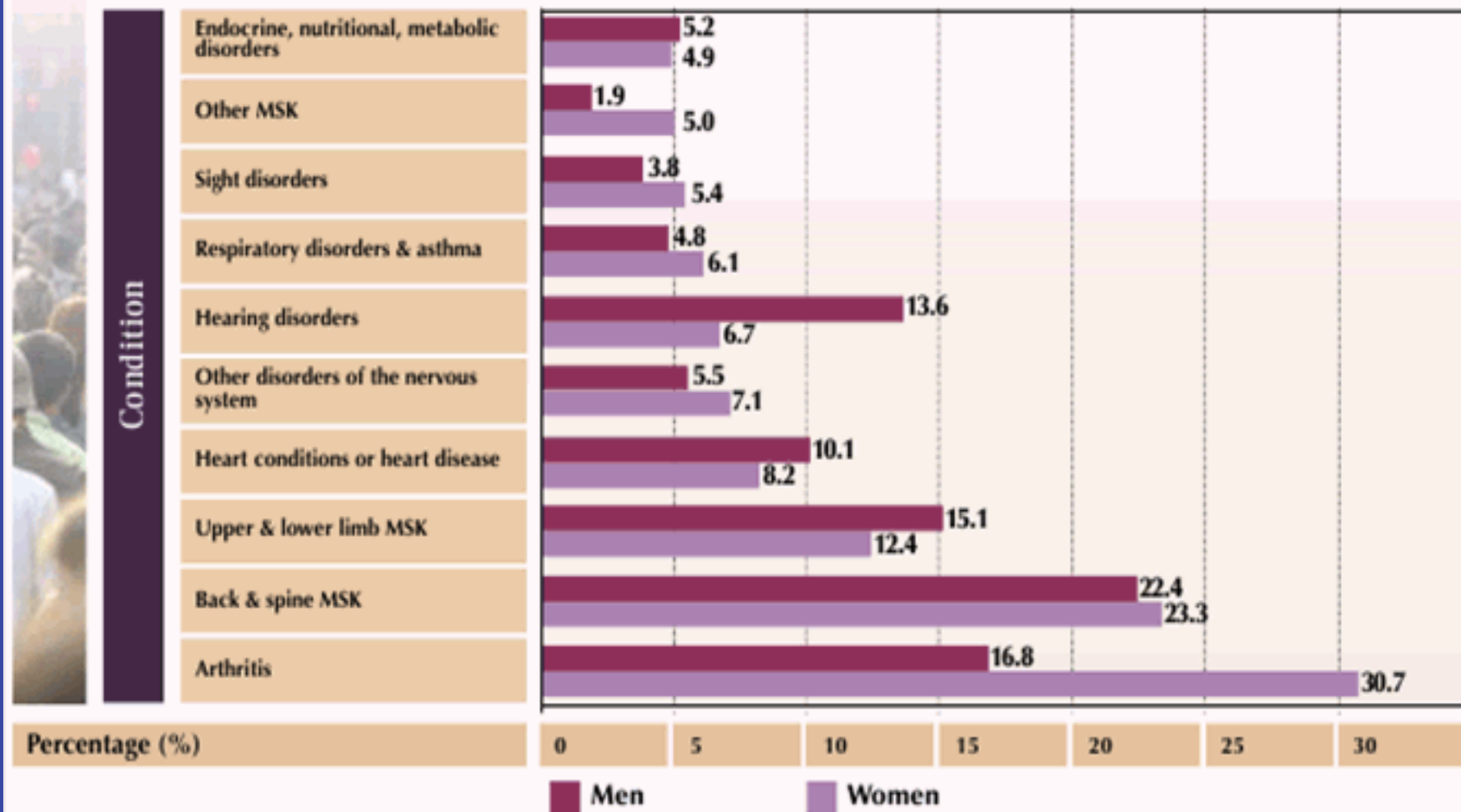
Work ↔ Health

*Self-reported prevalence of specific chronic conditions by sex, household population aged 15 years and older, Canada 2007-2008*



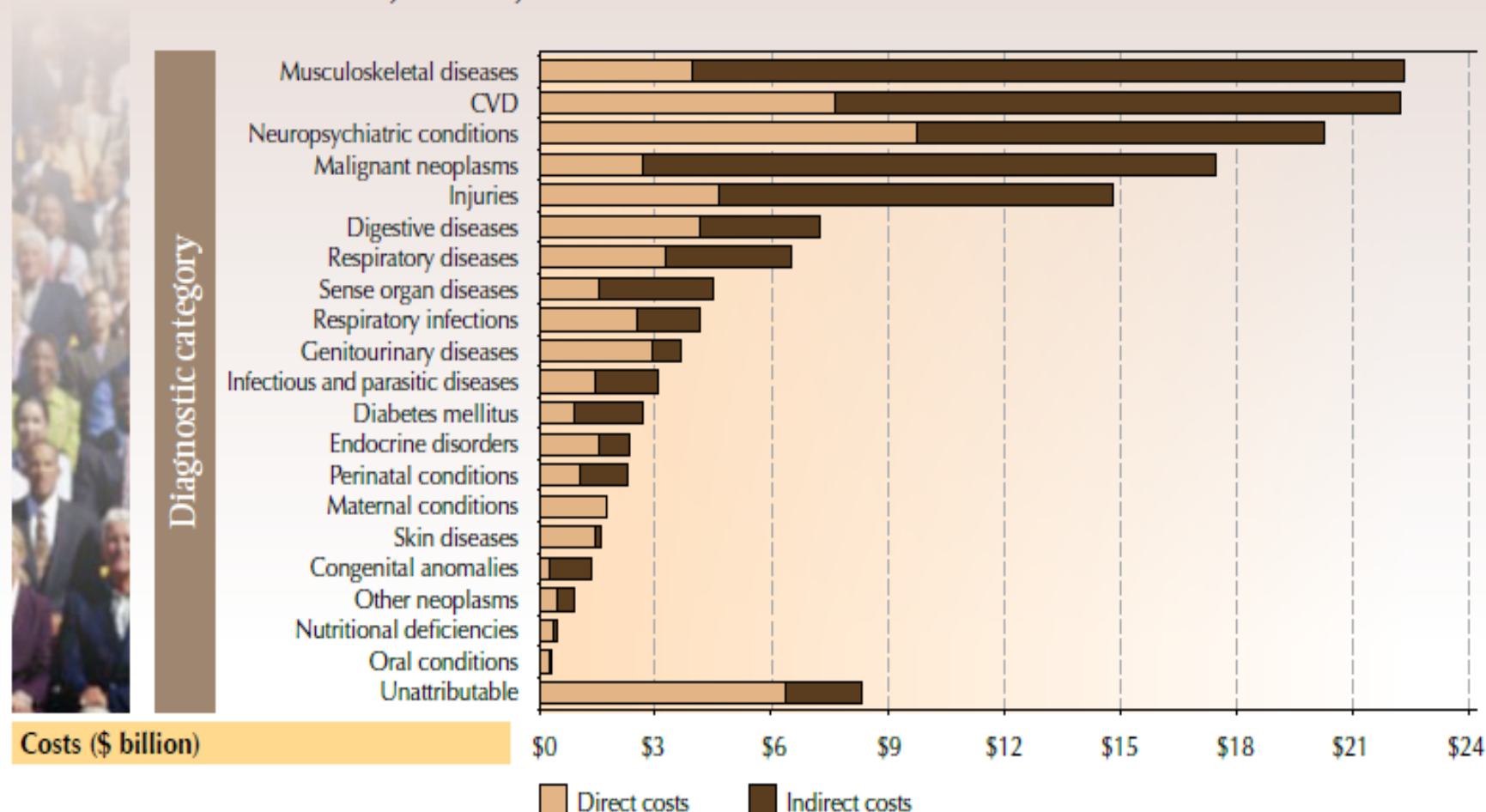
♦ Source: Public Health Agency of Canada, using Canadian Community Health Survey, 2007-2008, Statistics Canada.

*Top ten causes of disability among men and women aged 15 years and over, Canada, 2001*



♦ Source: Arthritis Community Research and Evaluation Unit, using data from the Participation and Activity Limitation Survey 2001, Public Use File, Statistics Canada. ♦ MSK = musculoskeletal diseases.

**Figure 1-4** *Costs due to disease\* for the leading 20 diagnostic categories, by direct<sup>†</sup>, and indirect costs<sup>‡</sup>, Canada, 2000*



♦ \* Based on the total cost of illness of \$147.9 billion. Expenditures for care in other institutions and additional direct health expenditures are not included. ♦ † Direct costs include hospitals, drugs and physician. ♦ ‡ Indirect costs include mortality, long-term disability and short-term disability. ♦ Notes: - Not all diagnostic categories include short-term disability costs. - The six diagnostic categories that include short-term disability costs are CVD, musculoskeletal diseases, neuropsychiatric conditions, digestive diseases, respiratory diseases and respiratory infections. - Costs by diagnostic category include an unattributable amount of \$6.4 billion for direct costs and \$1.9 billion for indirect costs (short-term disability only). - Costs by diagnostic category related to suppressed cells for long-term disability are excluded from the total indirect costs. ♦ Source: Public Health Agency of Canada, using data from the Economic Burden of Illness in Canada 2000.

# Economic Burden of arthritis by cost components, Canada 2000 (2008) dollars

| Type of Cost   | Component             | Arthritis Costs<br>(\$ million) |
|--|-----------------------|---------------------------------|
| Direct costs   | Hospital Care         | \$987.3 (\$1,185.8)             |
|  | Drug                  | \$524.6 (\$630.1)               |
|  | Physician             | \$589.4 (\$707.9)               |
|  | <b>Total direct</b>   | <b>\$2,101.3 (\$2,523.8)</b>    |
| Indirect costs   | Mortality             | \$177.9 (\$213.6)               |
|  | Long-term disability  | \$4,136.8 (\$4,968.5)           |
|  | Short-term disability | n/a                             |
|  | <b>Total Indirect</b> | <b>\$4,314.7 (\$5,182.1)</b>    |
| <b>Total costs</b>   |                       | <b>\$6,415.9 (\$7,705.9)</b>    |
| Source: Public Health Agency of Canada, Economic Burden of Illness in Canada 2000 custom tabulations |                       |                                 |

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# Indirect Costs

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- Premature mortality
- Long-term disability
- Short-term disability
- Absenteeism
- Lost productivity
- Underemployment
- Retention & retraining costs



# Why Isn't Living with Arthritis Stressful?

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- It's not usually life threatening
- You have good days and bad days (focus on the good)
- No one knows you have it – it's invisible

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# Why is Living with Arthritis Stressful?

# It's not usually life threatening...

But, there's no cure. You live with pain and disability for the rest of your life

- 3 of 5 Canadians with arthritis are under age 65 years
- 25% of those with arthritis aged 25-44 years are not working.
- ~ 50% of those with arthritis disability are not **working** (PHAC, 2010; Badley & Wang, 2001; Chorus et al, 2000; Kaptein, Gignac, & Badley, 2009; Lacaille et al., 2004)

# You have good days & bad days (episodic disability)...

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But, your work life is unpredictable (i.e.,  
you can't predict how you'll feel)

- \* Will I be able to do a good job?
- \* Can I keep up with this pace of work?
- \* Should I apply for a promotion?
- \* Can I travel to meetings?

# It's invisible – no one knows you have arthritis...

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## Potentially stressful decision-making:

- \* Should I tell my employer and co-workers I have arthritis?
- \* When?
- \* Will this create problems with others at work?
- \* Will I lose my job or promotion opportunities?

# It's invisible – no one knows you have arthritis...

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- Pain, stiffness, and fatigue can affect daily tasks, activities, and mobility
- Symptoms can impact energy and concentration
- Pain and fatigue can make individuals moody
- If no one knows an individual has arthritis, there is the potential for misunderstandings (e.g., perceived malingering)

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Episodic health conditions are common  
(e.g., arthritis, migraine, mental health  
conditions, low back pain, lupus, multiple  
sclerosis)



# Episodic Health Conditions

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- Is intermittent disability an early warning signal for later problems?
- Does it relate to negative work or psychological outcomes?
- Are there implications for measurement of productivity and costs?

# Arthritis & Employment Study

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- Followed individuals for 4½ years; data collected at 4 time points
- Face-to-face interviews every 18 months
- Inflammatory arthritis (e.g., rheumatoid arthritis) or osteoarthritis (OA)
- 490 participants at time 1; all were employed
- 71% of the sample remained in the study at all time points

# Table 1. Sample characteristics (n=490)

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| Demographic Variables                      | N (%)      |
|--|------------|
| <b>Gender</b>                              |            |
| Male                                       | 109 (22.2) |
| Female                                     | 381 (77.8) |
| <b>Age, mean <math>\pm</math> SD years</b> | 51.1 (9.3) |
| <b>Education</b>                           |            |
| Elementary & Secondary Education           | 85 (17.4)  |
| Some Post Secondary Education              | 112 (23)   |
| Post Secondary Education                   | 196 (40.2) |
| Post Graduate Education                    | 95 (19.5)  |
| <b>Marital Status</b>                      |            |
| Married/Living as Married                  | 297 (60.6) |
| Divorced/Separated/Widowed                 | 117 (23.9) |
| Never Married                              | 76 (15.5)  |

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# Table 1. Sample characteristics (n=490) cont.

|   | N (%)      |
|---|------------|
| <b>Arthritis Type</b>                           |            |
| Inflammatory arthritis                          | 163 (33.3) |
| OA  | 278 (56.7) |
| Both OA & RA                                    | 49 (10)    |
| <b>Arthritis Duration</b> , mean $\pm$ SD years | 9.17 (8.8) |
| <b>Employment Sector</b>                        |            |
| Business, finance, administrations              | 162 (33.1) |
| Health, science, art, sports                    | 175 (35.8) |
| Sales, service                                  | 102 (20.9) |
| Trades, transportation                          | 50 (10.2)  |

# Workplace Activity Limitations Scale (WALS)

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- 12 items measuring physical activity limitations in the workplace
- Response key patterned after the Health Assessment Questionnaire (HAQ: 0 = not at all difficult; 3 = unable to do)
- Applied to samples of IA, OA, lupus, juvenile arthritis (ages range from 20 years +)
- Internal consistency ranges from .77 to .90 (higher with clinical samples)

# WALS (Gignac, Cao, Tang & Beaton, 2011)

|  | Time 1       | Time 2       | Time 3       | Time 4       |
|--|--------------|--------------|--------------|--------------|
| <i>Reported at least some difficulty (%)</i> | <b>n=474</b> | <b>n=353</b> | <b>n=296</b> | <b>n=255</b> |
| 1.Schedule or hours work job                 | 32.2         | 28.4         | 24.7         | 31.4         |
| 2.Getting to and from work                   | 30.6         | 22.5         | 23.6         | 25.5         |
| 3.Meeting current job demands                | 33.1         | 36.5         | 27.4         | 34.1         |
| 4.Getting around workplace                   | 38.4         | 39.3         | 35.8         | 39.6         |
| *5.Concentrating on work                     | --           | 37.9         | 32.1         | 36.5         |
| 6.Pace of work job required                  | 39.8         | 38.5         | 38.2         | 38.4         |
| 7.Reaching                                   | 30.2         | 32.3         | 30.7         | 37.6         |
| 8.Working with hands                         | 53.9         | 54.2         | 54.7         | 59.6         |
| 9.Sitting for long periods of time           | 48.9         | 57.5         | 57.1         | 63.1         |
| 10.Standing for long periods of time         | 59.1         | 50.6         | 57.1         | 65.9         |
| 11.Lifting, carrying, or moving              | 56.2         | 61.5         | 68.9         | 65.5         |
| 12.Crouching, bending, or kneeling           | 59.8         | 61.7         | 66.9         | 74.1         |
| Mean WALS (SD)                               | 6.4<br>(4.4) | 6.7<br>(4.8) | 6.8<br>(4.6) | 7.7<br>(4.8) |

# Workplace Activity Limitations (WALS)

|   | % (T1-T4) |
|---|-----------|
| <ul style="list-style-type: none"><li>• Low WALS (scores 0-4)<br/><br/>(i.e., no difficulty or some difficulties with up to 1/3 of items)</li></ul>                           | 31.0-38.8 |
| <ul style="list-style-type: none"><li>• Moderate WALS (scores 5-8)</li></ul>  | 25.8-34.8 |
| <ul style="list-style-type: none"><li>• High WALS (scores 9+)<br/><br/>(i.e., ongoing difficulty with 2/3 of Items or unable to perform some work tasks altogether)</li></ul> | 29.4-40.8 |



# WALS Changes over Time (n = 214)

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|  | % (n)      |
|--|------------|
| <b>Percentage of Respondents Reporting a Consistent Level of WALS Difficulty</b> |            |
| Consistent low difficulty (WALS score 0-4)                                       | 15.9 (34)  |
| Consistent medium difficulty (WALS score 5-8)                                    | 1.4 (3)    |
| Consistent high difficulty (WALS score 9 or more)                                | 9.3 (20)   |
| Total  | 26.6 (57)  |
| <b>Percentage of Respondents Reporting Variable Levels of WALS Difficulty</b>    |            |
| Increase in level of WALS difficulty   | 25.2 (54)  |
| Decrease in level of WALS difficulty   | 16.4 (35)  |
| Both increase and decrease in level of WALS difficulty                           | 31.8 (68)  |
| Total  | 73.4 (157) |

# Workplace Activity Limitations

Consistently low WALs (n = 34)

Decreasing WALs (n = 35)

Fluctuating WALs (n = 68)

Increasing WALs (n = 54)

Consistently moderate-high WALs (n = 23)

# Workplace Activity Limitations

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## **Consistently moderate-to-high WALs:**

- **More Job Disruptions** (e.g., work interruptions, missed meetings, late arrivals or early departures from work, not being able to take on additional projects or responsibilities)
- **Greater work stress**

## **Fluctuating WALs group, Increasing group & Consistently Moderate-to- High group:**

- **Similar total absenteeism across all study waves**

# Implications for Measurement & Self-Management

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Are we over-estimating presenteeism if so many individuals have episodic disability?

Are people delaying the use of accommodations and self-management behaviours?

# Positive Aspects of Working

- Social interactions and support from others
- Psychological benefits
- Physical activity (e.g., commuting, getting around the workplace)
- Being productive and contributing to society
- Financial benefits
- Benefits and disability insurance

Gignac, M.A.M, Backman, C.L., Kaptein, S., Lacaille, D., Beaton, D.E., Hofstetter, C., & Badley, E.M. (2012). Tension at the borders: Perceptions of Role Overload, Conflict, Strain and Facilitation in Work, Family and Health Roles among Employed Individuals with Arthritis. *Rheumatology*, 51, 324-332..

# Work-health-life Balance Study

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- N ~ 350
- Community-based sample; individuals with inflammatory arthritis and osteoarthritis
- All participants complete a telephone interview and self-administered questionnaire
- 3 waves of data planned; baseline data complete

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Do you feel “locked in” your current job?  
(i.e., trapped in your job and unable to look for other work)



# Job Lock

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- 41.5% (n = 124) of participants reported job lock
- No significant gender or age differences
- Older workers (age > 50 years) most concerned about job seniority and benefits
- Middle-aged most concerned about benefits and the impact of a new job on health

# Job Lock

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Other reasons for job lock:

- Poor health precludes looking for a job
- Relocation difficulties
- Lack skills
- Poor job market

# Job Lock

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Associated with:

- Greater # of joints affected by arthritis
- Greater number of work hours
- More years with an employer
- Lower job control
- Greater work stress

Analyses included gender, age, pain, fatigue, # of joints, hours of work, years of employment, job control, union membership, perceived job fit, organizational support, work stress

# Job Lock

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## Older Workers:

- More years with an employer
- Union membership
- Greater work stress

## Middle-aged workers:

- Greater # of joints affected
- Greater work stress

# Job Lock

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|                        | Yes   | No      |
|------------------------|-------|---------|
| Absenteeism            | 57.3% | 44.6% * |
| Job Disruptions        | 2.41  | 1.45**  |
| Perceived Productivity | 2.35  | 1.92**  |

\* $p < .03$ ; \*\*  $p < .001$

# Summary

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- Chronic diseases have considerable personal and social costs
- Intermittent/episodic disability may create unique sources of stress in arthritis
- Episodic disability was common, but are we over-estimating presenteeism in arthritis samples?
- People with arthritis note positive aspects of working, but many report feeling trapped in their jobs
- Greater attention to the determinants and consequences of job lock is needed across the work cycle

# Acknowledgements

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# Many Thanks To...

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Our study participants

Our interviewers and data coders

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My colleagues: Elizabeth Badley, Catherine Backman, Dorcas Beaton, Xingshan Cao, Simone Kaptein, Diane Lacaille, Debbie Sutton, Kenneth Tang

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# Thank you!