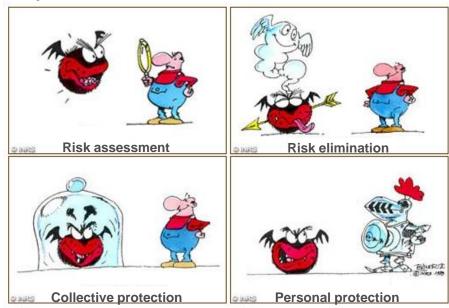


Risk

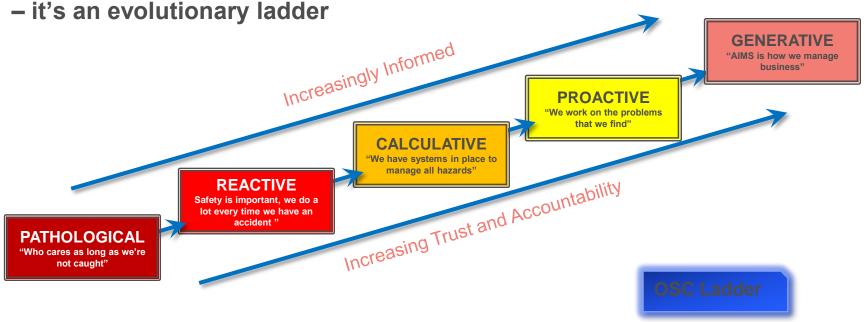
- Industrial risk is everywhere
- Understand, Eliminate, Minimize or Treat risk
- Industrial incidents continue to occur.
- Root Cause Analysis has helped us to understand incidents are often associated with some type of failure;
- Immediate & Basic Causes



Cultivating a "safety culture"

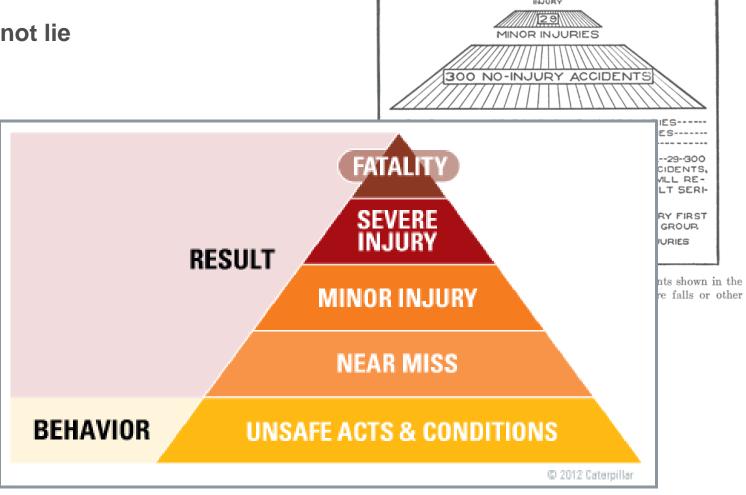
- Safety Culture is "the way we do things around here."
- It is often described as assumptions, values, attitudes and behaviours related to safety
- A positive Safety Culture is vital to achieve excellent safety performance.

We all have important roles to play in developing a positive Safety Culture



Results prove H. W. Heinrich's Accident Pyramid

Numbers do not lie



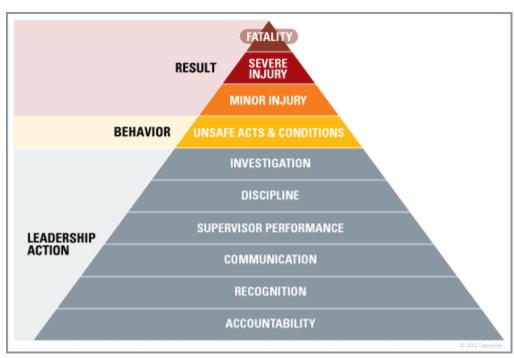
THE FOUNDATION OF A MAJOR INJURY

"If you need an accident to prove you have a problem, then you are a part of the problem" – R.H. Wood

Just the Tip of the Iceberg



- Near Miss An undesired event that did not result in injury, illness, or damage - but had the potential to do so under slightly different circumstances
- Where can these be found?
 - Anywhere failures can occur
 - People, Equipment, Materials, Environment (PEME)
- What value is there in reporting near misses?



Challenges

- "It's not my job"
- Everyone must take responsibility not just for what they do, but also for what goes on around them.
- Unclear about what a near miss is
- Some do not see value in the process
- Many fear that coming forward with a report will cause trouble and/or lead to punishment
- Lack of involvement to resolve the Near Miss
- Treated as a quota
- No/Slow feedback



Challenges

- We often only see what we are looking for
- Hazards can exist but we are too familiar with the task to realize
- Risk assessment is very important in making sure all risks are known and controlled
- BUT they are a snapshot things change
- To help keep you safe:
 - look around for hazards
 - think before you start (even routine tasks)
 - Ask questions in your mind before and during the task

Near Miss/Housekeeping Trends

- Skid of material on top row holding two layers of skids
 - If required a piece of plywood is used to ensure the material is level and secured
- Improper placement of skids:
 - Do not accelerate when putting skids away; slow down in time to avoid knocking the skid into the racking causing the skid to fall through the racking + the level below
 - Take the time to place skids safely in the racking (safety bars are not designed to support skids)
- Unsecured bagged material on 3rd and 4th level racking shrink wrap
- Unsecured drum/pail material on 3rd and 4th level racking rubber bands
- Improper placement of drums on a partial skid
- Trip hazards on mezzanine/platforms
- Shrink wrap hanging from skids in racking

Near Miss/Housekeeping Trends

- Storage of chemicals on manufacturing platforms
- Ensure shared benches, working stand-up carts, tool carts are cleaned on a weekly basis – general housekeeping
- Absolutely no drink or food in production/warehouse areas even if in sealed containers
- Ensure all containers are properly labelled; labels always visible and facing outwards in all directions on the skid
- PPE regardless of the batch being manufactured:
 - Gloves & Long sleeves
- Ventilation prior to starting your batch, ensure exhaust systems are turned on;
 - ensure the dampers of adjacent tanks that are not being used are closed or at least partially closed.
- Ensure you close open bagged materials with tape, rubber bands, plastic containers for storage in racking

Defining Success

- Employee engagement
- Attitudes/behaviours
- KPI reported incidents
- KPI trends of incidents
- KPI reduced incidents





















